

Lambeth Safety Advisory Group Meeting

26 July 2021 13:00 – 15:00 Lambeth Town Hall & MS Teams		
01	Festival Republic – Clapham Common Events – Table Top	
Attendees		
		Table Top Facilitator
		LBL Emergency Planning
		LBL Food, Health & Safety
		LBL Public Protection
		Head of Regulatory Services - Chair
Neal King (Online)	NK	TFL Underground
Angela Oluwole (Online)	AO	TFL Buses
		LAS
		LFB
		London Boroughs of Merton, Richmond & Wandsworth
		BTP
		MPS
		MPS
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		MPS
		LBL Events
		LBL Events
		LBL Events
		LBL Events
Event Organisers		
		Festival Republic
		Festival Republic
		Stage Production Manager
		Security Coordinator
		Security
		Event Medical Services
<p>Minutes taken by: </p> <p>Chaired by </p> <p>Facilitated by: </p>		

02	Introduction
	<div> Introduction and aims to the table top exercise <ul style="list-style-type: none"> Strengthen partnership working Test responses to critical/major incidents Gain insight into partner capabilities Flex your contingency planning and response numbers Identify opportunities to improve preparedness Key lessons <ul style="list-style-type: none"> The plan is the plan Plan is start with what held position on the day, what did The Golden Hour Complexity is the norm but it's where you add value People at this meeting likely the ones making the decisions Communication Communication Communication Situational Awareness & Risk Assessment </div>

	<ul style="list-style-type: none"> • Common risk assessments • If it's not recorded it didn't happen • If not recorded not happened – needed to demonstrate thinking at the time, decisions made, need to keep record of process <p>JESIPS – Joint Emergency Services Interoperability Principles</p> <ul style="list-style-type: none"> • JESIP Principles • The Joint Decision Making Model • METHANE • There's an App for that • MS TEAM CHAT COMMENT - [REDACTED] - MO6 Public Order Planning - "We would encourage everyone to download the JESIP APP, which is free in both Apple Store and Google Playstore. It's a really useful guide for major incident management.
03	Table Top Exercise
	<p>Scenario 1</p> <p><u>7 days before the event</u></p> <p>Information is received from the Police that a local COVID 19 protest group has given notice of its intention to protest outside the festival during the event. The protest will take place on Sunday morning and a local TV company has been invited and will be in attendance</p> <p>Police have negotiated a location, duration and maximum number</p> <p>HOW WILL THIS AFFECT YOUR RISK ASSESSMENT WHAT IMPACT WILL THIS HAVE ON YOUR DEPLOYMENT PLANS WHAT ARE YOUR CONSIDERATIONS / ACTIONS REGARDING THE TV CREW</p> <ul style="list-style-type: none"> • [REDACTED] event takes lead from [REDACTED] (MPS) and input depending on location/duration • Some areas more problematic than others for event and safety of protestors ie. red production gate with vehicles. • Should be mitigated in planning. • Not big scale can bring forward security days shifts for how • Don't have security off footprint but bring forward • Look at (if have location) put out CCB/ped barrier if heavy traffic/vehicle area for separation • [REDACTED] expect consultation for relocation/duration • Small numbers then local police may be needed or impact police resourcing • [REDACTED] Local police through the Borough? • [REDACTED] Police probably lots to deal with but having roving officers, negotiate location.

- Duration doesn't matter too much
- [REDACTED] negotiated position where near enough but far enough away to cause impact
- [REDACTED] look at pen off
- police have security leads, some contingency's
- [REDACTED] how manage comms between event, security, police?
- [REDACTED] Cross share information
- Through Event Control
- [REDACTED] how quickly message through chain of command?
- [REDACTED] immediately
- [REDACTED] Security have radio and depending on team some will be supervisors or team leads i.e. back stage team small.
- Confident get message out and where don't have radio its small footprint
- [REDACTED] question risks of tv crews on site
- [REDACTED] wouldn't have LBL media onsite but make sure comms team fully aware
- [REDACTED] Comms in real time with authority, event, emergency services?
- [REDACTED] runs into Event Control if need to put message out to audience i.e. Avoid x gate due to protest then pick up with Police and Security on that and then through events social media team brief out and lead on that, but if LBL issue go via LBL Events.

Scenario 2

Thursday 7pm

Information received from Police that recent drugs deaths and overdoses within the London area have been linked to a new strain of MDMA tablet which has appeared in the local drugs market

Intelligence from Police indicates a known drug dealer, implicated in a local drugs death investigation will be attending the Festival this weekend

HOW WILL THIS AFFECT YOUR EVENT RISK ASSESSMENT

WHAT ACTIONS WILL YOU TASK / REQUEST

- [REDACTED] comms with police critical
- Need details about dealer and the drug
- Get info out on social, screens, entrance/search
- Security needs to cascade to partners; medical, LAS, hospitals if haven't heard and find out as much as can about affects
- Task out to BPO (behavioural protection officers) onsite to try to identify dealer.
- [REDACTED] question on surge operation on people coming? Change search plans?
- [REDACTED] get word out to search team ASAP - what it is, what looks like, but they are
- [REDACTED] search shouldn't be enhanced, should already be in place, need to understand what looks like, stamp, shape, colour etc so can see if it is coming in, and if different to what usually can find it.
- [REDACTED] amnesty bins – how often emptied?

- [REDACTED] surrender bins emptied periodically and monitored, depends if heavy used, more likely 3hrs.
- More seizures than surrenders.
- [REDACTED] keen to know what looks like to share with team and colleagues. Medical and welfare onsite keen to get information out as harm reduction measure to festival goers but discuss with events social media team.
- Risk to put message out about strong drug as attendees may go looking so messaging around if you feel unwell medical services to help, advise on safe consumption etc.
- [REDACTED] need to rationalise decision on message out there, balance of preventing creating a market for it and harm reduction.

Scenario 3

Saturday 8.30pm

Information from Security. A male matching the description of the drug dealer was seen within the festival site recovering a small rucksack thrown over the perimeter fencing near to gate X9 (G,13). Some small bags of tablets fell from the rucksack

On approaching him, the male threatened the security staff with a knife and made off into the arena with the rucksack. One member of security is reported to have received a knife wound to the stomach and is requesting urgent assistance

WHAT IS YOUR RESPONSE TO THIS INFORMATION

WHAT IMMEDIATE ACTIONS ARE REQUIRED

WHO IS COORDINATING THE RESPONSE TO THIS INCIDENT

LIST YOUR KEY DECISIONS FOR INCLUSION IN A POLICY LOG ENTRY

- [REDACTED] Preservation of life is priority and ensuring appropriate medical care
- [REDACTED] where does this decision come from
- [REDACTED] shout into event control from security, triggering medical response from onsite team, trigger security response to get teams there to secure scene, assess what's going on
- [REDACTED] all via event control and onsite assets
- [REDACTED] priority actions - which resources?
- [REDACTED] Preservation of life, secure evidence, medical in
- [REDACTED] first level response is internal, get there, medical and security, reporting what's happening
- [REDACTED] Importance of log - Preservation life first priority – get medical in, secure evidence and scene to protect others, anything else?
- [REDACTED] brief out security staff, safety of staff as still armed so need to make sure staff identify person but not challenge them and pass information to the police
- [REDACTED] threat risk assessment around capabilities of staff, so observe, monitor, and communicate to each other so collectively coordinate response
- How do notify to police, so not several chains command?

- All back to Security control
- Multiple radio systems, through control and out, how manage?
- Security coordinator and key people in control coordinating
- CM feedback on meeting comms improved since using phone if holding phone.
- DO LAS officer in EL so work closely with medical provider re patient and decide if any more resource on site required such as helicopter coordination, and then coordinate to receiving centre, likely to be Kings
- [REDACTED] covered joined up coordinated role in control centre and how agencies work together.

Scenario 4

Sunday 10.45pm

The protest outside the Festival commenced at 8am and featured on the local Breakfast TV news bulletin.

Information has just been received from Security supervision at the COVID check tent (G,16) that around a dozen protesters suddenly arrived and have attached themselves to the steel fencing. They've blocked off part of the entrance. It's causing slight queueing, and some festival goers are getting angry with them. The TV crew has just turned up.

WHAT IS YOUR RESPONSE TO THIS INFORMATION

WHAT IMMEDIATE ACTIONS ARE REQUIRED

WHO IS COORDINATING THE RESPONSE TO THIS INCIDENT

LIST YOUR KEY DECISIONS FOR INCLUSION IN A POLICY LOG ENTRY

- [REDACTED] want more information – look to get a response team to go assess effect on egress and options to isolate fence locked on to, look at L shape new fencing.
- Liaise with Police.
- Look at risk, are they just noisy and protest then can just police and steward
- [REDACTED] plan is unpicking fence and reroute, plan it out and isolate risk
- [REDACTED] duty of care for people protesting on site
- [REDACTED] if isolate them need to make sure fence secure in isolation
- [REDACTED] consider medical assessment to look.
- Consider depending on how long there
- Duty of care, hot weather so provides refreshments, toilet breaks etc
- [REDACTED] consider Plan A may not work but Plan B make another route i.
- [REDACTED] its inconvenience but in terms immediate response as it developing, would go look at with police.
- First put response team there to make sure no friction with audience to and prevent any crowd management issues.
- [REDACTED] not major issue but attendees may be getting irritated and speaking to TV crew about a delay going through covid check

- [REDACTED] negated by ticket condition of entry
- [REDACTED] isolate and get back to near business as soon as possible
- [REDACTED] got a plan – reroute crowd, isolate protestors, manage welfare.

Scenario 5

Sunday 8.45pm

Security at Gate X7 (S,13) have been approached by 2 people seeking assistance for their friends who have collapsed near to the main Concession Village.

Security have located the two females (R,12), both unconscious and unresponsive. One appears to have stopped breathing. There are 3 friends present, they are reporting drug use and say the man who sold them the drugs is selling drugs at the side of a nearby food vendor. Security are seeking urgent assistance and advice.

WHAT IS YOUR RESPONSE TO THIS INFORMATION

WHAT IMMEDIATE ACTIONS ARE REQUIRED

HOW WOULD YOU PRIORITISE YOUR ACTIONS / TASKING

WHO IS COORDINATING THE RESPONSE TO THIS INCIDENT

LIST YOUR KEY DECISIONS FOR INCLUSION IN A POLICY LOG ENTRY

- [REDACTED] what is the advice and support?
- [REDACTED] number one preservation of life – hope first on scene calling in got first aid training, if not get first aid soon as possible.
- Make sure medical know what the situation is. Look at dispatching ambulance, around the outside to exit. Decision with LAS
- Response team to secure the area. Height of event so look to get screening for privacy prevent video
- Secondary issue is person on the loose. Try to identify and get on camera, liaise with police on response
- [REDACTED] Police would you look to coordinate?
- [REDACTED] MPS take the lead
- [REDACTED] priorities save life – support and assistance; Control and care of other potential, plus are witnesses; Scene to manage; Suspect to look got
- Can do more than one at a time but limited resources. Need to effectively prioritise and log why, all note of any security briefings
- [REDACTED] get information from Control quickly, make initial response, two response teams, number paramedics on the ground. Expect to cover transfer to hospital with own ambulances and get around event ready to evacuate.
- Concerns about drug use so look to get them removed to medical centre, potential to become unwell, although also be witnesses
- [14:38] [REDACTED] (LONDON AMBULANCE SERVICE NHS TRUST)

No it would be the event medical provider in the first instance, there should be sufficient provision on site from the event medical provider to deal with these incidents. If the medical provider requires LAS support this would be coordinated by the LAS ELT officer in the event control

- [REDACTED] LAS involved with initial response as duty of event medical provide but would link closely on support for the event if two medical vehicles are off site then depletes event so if anything, else need to convey others which will coordinate.
- Potential media implications so LAS escalate to Duty silver to make sure aware and check of any other incidents across London. Ensure comms prepared and agreed with event, MPS should be released, and there to support where needed.

Scenario 6

Monday 9.30pm

Urgent message from Supervisor at the Main Exit gate X8 (M14). "A member of the public reported 2 suspicious males carrying rucksacks. The males were approached by security. One male fled the area but the second male detonated his rucksack.

The rucksack created a fireball but no explosion. The male and both security staff have suffered serious burn injuries and at least 3 members of the public are injured. The rucksack is still burning. I can see a large plastic tub inside it and some nuts and bolts. People are panicking. Please send medical and more staff"

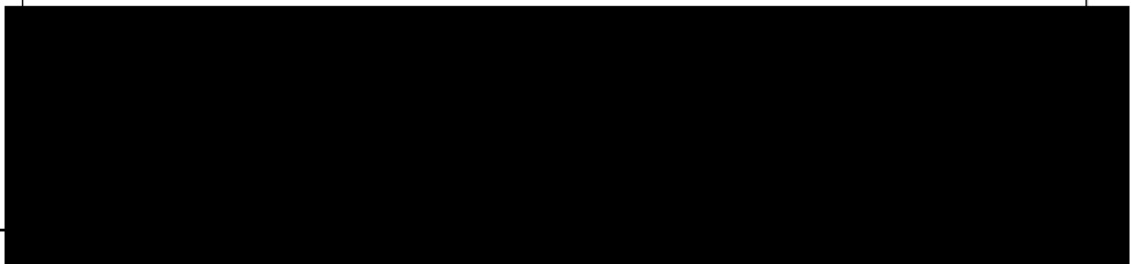
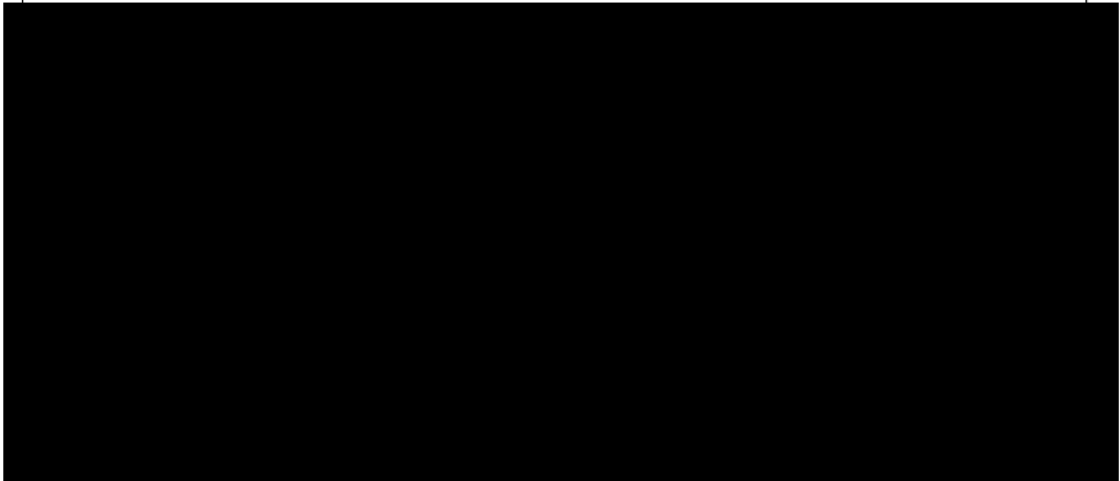
WHAT IS YOUR RESPONSE TO THIS INFORMATION

WHAT IMMEDIATE ACTIONS ARE REQUIRED

HOW WOULD YOU PRIORITISE YOUR ACTIONS / TASKING

WHO IS COORDINATING THE RESPONSE TO THIS INCIDENT

Provide a METHANE update



[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

	<div data-bbox="268 152 1377 465" style="background-color: black; height: 140px; width: 100%;"></div> <p>Scenario 7</p> <p><u>Tuesday Morning</u></p> <p>Evacuation and traffic management contingency plans supported safe egress from the site</p> <p>A crime scene is being investigated by police</p> <p>The second male was detained by armed police away from the site</p> <p>You have received a message from Event Control</p> <p>BEFORE LEAVING THE SITE PLEASE NOTE 2 or 3 KEY LEARNING POINTS or ACTIONS YOU WILL TAKE FROM THE EVENT</p> <ul style="list-style-type: none"> • [REDACTED] Run out of time so any feedback on session please note down and note what agency. If online email to [REDACTED].
05	<p>Next Steps</p>
	<ul style="list-style-type: none"> • ACTION – Email [REDACTED] ([REDACTED]@lambeth.gov.uk) with feedback for AB on session • Minutes and presentation circulated next week • Final Event update and documents to follow in due course